



Fund

Fund Council

13th Meeting (FC13)—Bogor, Indonesia
April 28-29, 2015

WORKING DOCUMENT

STRATEGY AND RESULTS FRAMEWORK
“HARNESSING NEW OPPORTUNITIES”

Submitted by:
Consortium Office

STRATEGY AND RESULTS FRAMEWORK

“HARNESSING NEW OPPORTUNITIES”

2016 - 2030

CGIAR’s 2016—2030 Strategy and Results Framework: Harnessing New Opportunities, summarized below*, will guide the development and implementation of an ambitious and bold portfolio of second generation CGIAR Research Programs (CRPs). Focused on selected grand challenges, it will attract investment and contribute significantly to the achievement of many of the Sustainable Development Goals by the end of 2030. Returns on investments in CGIAR over its lifetime have been evaluated at US\$ 17 for every \$1 invested.

Vision A world free of poverty, hunger and environmental degradation

Mission To advance agri-food science and innovation to enable poor people, especially poor women, to increase agricultural productivity and resilience, share in economic growth, feed themselves and their families better, and conserve natural resources in the face of climate change & other threats

Strategic Goals (System Level Outcomes)



Key Strategic Targets

100 million fewer poor people of which 50% are women	150 million fewer hungry people of which 50% are women	190 million ha degraded land restored by 2030
--	--	---

Cross-Cutting Themes

Climate Change	Gender and Youth	Policies and Institutions	Capacity Development
----------------	------------------	---------------------------	----------------------

Guiding Principles

Excellence in science ♦ Inclusive partnerships ♦ Advancing and accelerating gender equity ♦ Accelerating impact at scale ♦ Generating public goods with multiple benefits ♦ Outward facing and providing attractive investment opportunities ♦ Increasing operational efficiency ♦ Represent and demonstrate excellent value for money

* The full narrative of our 2016—2030 Strategy and associated Results Framework is available at: <http://www.cgiar.org/who-we-are/>

Delivering on CGIAR's mission: 2016 — 2030

Strategic Goals and Planned Outcomes

1 Reduced Poverty

- 350 million more farm households have adopted improved varieties, breeds or trees, and/or improved management practices
- 100 million people, of which 50% are women, assisted to exit poverty

2 Improved Food & Nutrition Security for Health

- 1.5-2%/year total yield increase of major food staples
- 150 million more people, of which 50% are women, meeting minimum dietary energy requirements
- 500 million more people, of which 50% are women, without deficiencies of one or more of the following essential micronutrients: iron, zinc, iodine, vitamin A, folate, and vitamin B12
- 50% reduction in anemia rates of women of reproductive age
- 33% reduction in women of reproductive age who are consuming less than the adequate number of food groups

3 Improved Natural Resource Systems & Ecosystem Services

- 20% increase in water and nutrient (inorganic, biological) use efficiency in agro-ecosystems, including through recycling and reuse
- 0.8 gigatonnes (billion t) CO₂/year (15%) less agriculturally-related greenhouse gas emissions compared with a business as usual scenario
- 190 million hectares (ha) degraded land area restored
- 7.5 million ha of forest saved from deforestation
- 30 million ha of landscapes under ecologically and socially sustainable production and management practices
- 50% of significant agricultural and tree biodiversity safeguarded ex situ, in situ and on farms

Maximizing success: CGIAR Research Priorities designed to tackle global needs based on our comparative advantage

- **Genetic improvement of crops, livestock, fish and trees** – to increase productivity, resilience to stress, nutritional value, and efficiency of resource use.
- **Use system-based approaches to optimize economic, social and environmental co-benefits in agricultural systems** in areas with high concentrations of poor people.
- **Create opportunities for women, young people and marginalized groups** to increase access to and control over resources.
- **Enabling policies and institutions**, to improve the performance of markets, enhance delivery of critical public goods and services, and increase the agency and resilience of poor people.
- **Natural resources and ecosystem services**, focusing on productive ecosystems and landscapes that offer significant opportunities to reverse environmental degradation and enhance productivity.
- **Nutrition and health**, emphasizing dietary diversity, nutritional content and safety of foods, and development of value chains of particular importance for the nutrition of poor consumers.
- **Climate-smart agriculture**, focusing on urgently needed adaptation and mitigation options for farmers and other resource users.
- **Nurturing diversity**, ensuring that CGIAR in-trust plant genetic resources collections are safely maintained, genetically and phenotypically characterized to maximize the exploitation of these critical resources for food security, productivity, nutrient rich crops and resilient farming systems.

Strategic Enablers

Performance based management ♦ Increased focus on capacity development ♦ Improved CGIAR governance to transform decision making ♦ Open data & informatics to drive informed research strategies ♦ Improved resource mobilization to expand and diversify the investment base